



8th

TALK TO THE BOARD CISO + CSO 360

Balancing Innovation with Resilience



TALK TACTICS WITH THE BOARD

**What CISOs Really
Want to Ask the
Board and What
Directors Want CISOs
to Understand.**

BYOR Bring Your Own Replacement

Many thanks to our enabling Sponsors (partial list)

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 **Security
Scorecard**

 **The
CYBER RESCUE
Alliance**

 **Cyberwolf**



Welcome to 8th Talk to the Board: CISO + CSO 360

Where security leaders talk business directly with CEOs, Board Directors & NEDs

Dear Colleagues,

We are thrilled to invite you to participate in the **8th Talk to the Board: CISO + CSO 360**. Join fellow CISOs, senior security practitioners, luminaries, board directors and NEDs to discuss governance, tactics and strategies for balancing innovation and resilience.

Your chance to ask CEOs and Board Directors from enterprise the questions you've always wanted to ask your own Board. This truly 360 cross-functional conversation bridges gaps as different angles clash and complement each other.

Connecting:

- **CEOs, Board Directors, NEDs, C-Suite**
- **CISOs, CSOs and security practitioners**
- **Cybersecurity Providers, part of the puzzle**

What's New for 2026?

- **Fresh Boardroom voices:** critical CEO, CFO, CIO, Chief Risk Officer views
- **Tactical Peer Playbooks:** Roundtable conversations to benchmark top priorities pre-input by CISOs. Select your table
- **Security 360 Circle-Mentor-Mentee Meetings:** New for CISOs and practitioners! Everyone has something to share
- **Inside the Boardroom:** Real decks, real pitches
- **AI governance seen through the Board's Eyes:** How do Board Directors view innovation-resilience? What has changed in a year? Can the CISO/CSO pioneer competitive advantage?
- **Bring a Board Director:** CISOs, CSOs are invited you to invite your favourite Board director. The aim is to actively promote understanding between functions to enhance corporate resilience
- **Networking in the Directors' Lounge, Chelsea FC:** As always with a Pulse event, we look forward to the evening reception to wrap up the day!

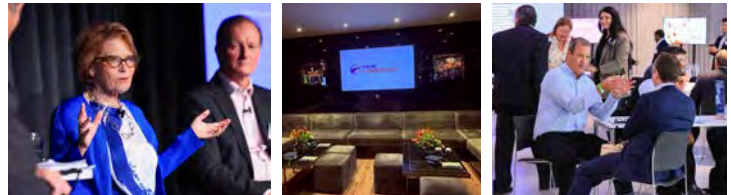
Many thanks. We look forward to meeting you in London.

CISO+ CSO 360 Team
Pulse Conferences

Why Join Talk to the Board: CISO + CSO 360? New Voices

A great chance to talk to a board frankly and ask questions you would like to ask of your own boards! Find out what the candid risk perspectives are of Board directors towards cybersecurity. Speak to the board in a way that makes them understand and care. Develop key metrics and communication tools.

- **For Board Directors:** Better understand the trade-offs between business **innovation and resilience** and learn more about how CISOs/Security leaders as a **group think**.
- **For CISOs, Cybersecurity teams:** Benchmark with peers. Get **direct answers from Board directors** to ease your own internal journey and scale up
- **For CSOs, Geopolitical Intelligence Risk teams:** Benchmark **foresight and context** with peers. Get direct answers from Board directors.
- **For Cybersecurity Providers / Supply Chain:** Be part of important CISO-Board dialogue and meet CISOs and CSOs in a **productive** setting



Do today's boards view security risk in silos?

For the first time, alongside Chief Information Security Officers and cybersecurity practitioners, we are inviting Directors of Corporate Security and leaders in geopolitical intelligence. Amidst the backdrop of AI acceleration, organised crime networks, geopolitical volatility and supply chain fragility - security leadership must be unified. Deliver a more integrated, forward-looking dialogue on resilience, governance, and strategic readiness.

The aim: A richer, more holistic board-level conversation, one that mirrors how risk truly manifests in a volatile world. A forward-looking dialogue on resilience, governance, and strategic readiness.



Day at a Glance



CISO-Led, Innovation Supported Panels + Roundtables

08:30–13:00

Drake Suite



13:00–14:00

Buffet Lunch & Networking

Harris Suite



14:00–17:00

8th Talk to the Board: CISO + CSO 360

CISOs CSOs Board Directors, question a Board without consequences.

Drake Suite



17:00–20:00

Networking Reception

Different perspectives. One room.

Directors' Lounge & Stands

Agenda at a glance



Main CISO 360 Conference
09:00–13:00



CISO 360 Circle: Meet Your Mentor-Mentee
11:30–12:00



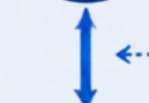
Lunch
13:00–14:00



BYOR | Bring Your Own Replacement
The Future CISO Working Lunch | Hosted by the CISO 360 Circle



Talk to the Board
14:00–17:00



Reception
17:00–20:00



THE BOARD DIRECTORS

To be revealed shortly!

THE CISOS & LUMINARIES (PARTIAL LIST)

- **Dr. Ashley Sweetman**, Director of Cyber Risk Insights, **London-based global Bank** and Author, ***Communicating Cyber Risk and Cyber and the City***
- **Burim Bivolaku**, Business Information Security Officer, **ICE Exchanges & CCPs Intercontinental Exchange (ICE)**
- **Chris Gunner**, vCISO, **Thrive**
- **Alan Jenkins**, CISO/ NED, **The Cyber Navigator**
- **Joe Chittock**, CIO, **Pickering Group**
- **Jonny Herd**, CISO, **Zenobe**
- **Marcin Roth**, Head of Information Security, **Currys PLC - iD Mobile**
- **Neil Weller**, Group CISO, **OCS Group Holdings**
- **Lady Olga Maitland**, President, **Defence and Security Forum**
- **Robert Newby**, Global Head of Security Business Engagement, **Marks & Spencer**
- **Jake Bernardes**, CISO, **Gambit**
- **Steve Hill**, Former Group CISO, **Credit Suisse** and Honorary Professor, **King's College**
- **Toks Oladuti**, Global CISO, **Dentons**
- **Thomas Eeles**, Head of IT & IT Security, **Gumtree.com**
- **Dr. Vasileios Karagiannopoulos**, Associate Professor in Cybercrime and Cybersecurity, **University of Portsmouth** and Co-Director, **Centre for Cybercrime and Economic Crime**
- **Vasilis Razos**, Head of Information Security Risk, **Informa**



Wednesday 4 November 2026

08:30 Arrivals, Coffee, Refreshments, Networking

08:55 Chairperson's Welcome

Alan Jenkins, CISO/ NED, The Cyber Navigator

09:00 Spotlight: The Resilience Imperative

Lady Olga Maitland, President, Defence and Security Forum

09:15 Spotlight: Are We Speaking the Same Language? Communicating Cyber Risk from the CISO to the Board

Dr Ashley Sweetman, Co-Author, *Communicating Cyber Risk*; Director of Cyber Risk Insights, Global Banking; Visiting Research Associate, University of Oxford

09:30 Panel AI Inside the Business: Security as a Business Enabler: AI Governance and Uncontrolled AI Adoption

- Using security earlier to drive frictionless AI adoption: what does that look like in practice?
- AI programmes with no requirements except "AI": how do you get security in at the start?
- Shadow AI: how are you getting visibility of what is already being used?
- Demonstrating financial impact through less friction and growth: what evidence works?
- AI: how are you harnessing the best bits while managing the risks?

Panellists: Vasilis Razos, Head of Information Security Risk, Informa; Neil Weller, Group CISO, OCS Group Holdings; Joe Chittock, CIO, Pickering Group; Jonny Herd, CISO, Zenobe; Toks Oladuti, Global CISO, Dentons

10:00 Panel AI Outside the Business: Frontier AI, AI Threat Actors and Vulnerability Management

- Frontier AI implications: what has changed in your threat model?
- AI and threat actors: what are you seeing from AI-powered attacks and state threats?
- Vulnerability and patch management: how are you keeping up?
- Hacktivism and exploring how AI can be used for attacks
- Frontier AI, systemic risk and Board accountability

Moderator: Thomas Eeles, Head of IT & IT Security, Gumtree.com

Panellists: Burim Bivolaku, Business Information Security Officer, ICE Exchanges & CCPs Intercontinental Exchange (ICE); Dr. Vasileios Karagiannopoulos, Associate Professor in Cybercrime and Cybersecurity, University of Portsmouth and Co-Director, Centre for Cybercrime and Economic Crime;

10:40- Morning Coffee Break, Networking + CISO 360 1-2-1 Speed-Meetings!

11:40 *Connect with technology luminaries in our dynamic informative 'speed-meeting' setting to discover key technology market movers and shakers, in an efficient and engaging way for 5-minute voluntary door-openers. You'll be pre-matched based on your mutual interests. A unique opportunity to evaluate new tools and strategies, discuss real-world challenges.*



11:40- Panel: Resilience, Recovery and Supply Chain Risk

Ransomware, BEC and disruptive incidents, combined with supply chain concentration risk, are testing resilience and recovery.

- Supply chain concentration risk: how visible are your critical dependencies?
- TPRM is ineffective and weak: what does scalable third-party assurance look like?

Panellists: Robert Newby, Global Head of Security Business Engagement, Marks & Spencer (invited); Marcin Roth, Head of Information Security, Currys PLC - iD Mobile

CISO 360 Circle: Meet Your Mentor-Mentee. Be Both.

Everybody teaches. Everybody learns. Everybody has something worth sharing! You may be the most experienced voice in the room on AI governance or identity, while simultaneously looking for a peer who has already solved a board reporting challenge. Seniority is not the measure here, experience in a specific area or region is! **Mentor - What's one lesson you wish somebody had taught you earlier? Mentee - What challenge are you wrestling with right now?**

Hosted by CISO 360 Circle.



Wednesday 4 November 2026

12:10-
13:00



CISO 360 Playbooks

CISOs and luminaries will break into smaller table groups for 30 minute discussions sharing live experience and knowledge on top priority topic areas that have been nominated in advance directly by CISOs. Each table is co-led by a CISO and a Strategist. 60 second wrap - At the close, table hosts will take to the stage to share key takeaways and standout innovations.

TABLE 1: Agentic AI, and Zero Trust

tracking and controlling
what AI agents are doing:
who owns the agent, and
how do you apply zero
trust?

TABLE 2: PQC

**Preparedness for
Quantum Computing:**
how do you generate
interest and what are we
doing now?

TABLE 3: GRC and Global Regulations:

how do you align
compliance to real risk
reduction without slowing
delivery?

TABLE 4:

Keeping Up with Change:
how do you adapt security
controls, tooling and
governance at pace, and
use security earlier to make
delivery frictionless?

TABLE 5:

Security Culture, Insider Threat and Cyber Champions

how are you promoting cyber
champions within the business
while tackling insider threat?
How are you reshaping teams to
better use AI?

13:00-
14:00

Lunch

Join peers in the Harris Suite!



**Bring Your
Own Replacement**

The Future CISO Working Lunch | Hosted by the CISO 360 Circle
Read more about BYOR on page 10



Talk to the Board - Panel of Board Directors

14:00 Context: Bridging Cybersecurity and the Board
Steve Hill, Former Group CISO, Credit Suisse and Honorary Professor, King's College London

14:10 Reciprocal Panel Discussion: Talk to the Board Part One
Frontier AI: Is the Board Ready for What Comes Next? What does a CEO really need from the CISO?
Board Directors and Non-Executive Directors cover the various functional roles that make up a typical board for a rare reciprocal conversation with CISOs and cybersecurity leaders. What we really want to know but are afraid to ask. CISOs ask questions to Board Directors on key strategic areas, and vice-versa.

15:30 Afternoon Tea Break and Sponsors' Prize Draw

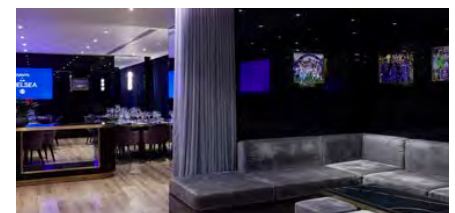
15:50-17:00 Reciprocal Panel Discussion: Talk to the Board Part Two
Includes A Live CISO 'Five Minutes with The Board Slot' by Chris Gunner, CISO, Thrive
Time with the Board is short and can be cut shorter without warning. In this session, a CISO will deliver a five-minute board update on a live issue, such as AI risk, a funding request or a recent incident. The panel of board directors responds as they would in the boardroom: what landed, what they would challenge, and what they would need to make a decision, giving everyone in the room practical lessons to take to their next board meeting.

Board insights across both parts will cover core business areas



17:00-20:00 Networking Reception
Directors' Lounge | Chelsea FC
Talk to Peers, Talk to the Board

Continue the conversations over drinks and canapes in the aptly named Directors' Lounge with direct access to take conversations in the stands.





8th
TALK TO THE BOARD

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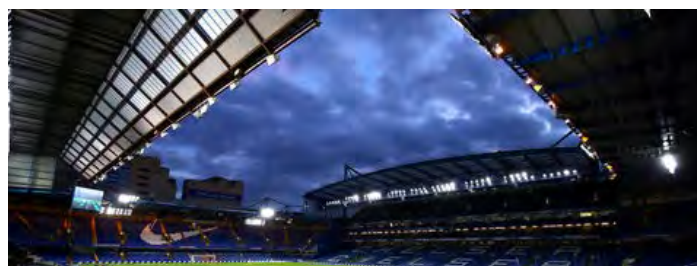
The Venue

**Chelsea
Football Club**

Chelsea Football Club

Stamford Bridge, Fulham Road London SW6 1HS, UK

Experience the iconic home of Chelsea Football Club! We will showcase the different spaces as we move through the day into the evening. Direct access to the stands where you can enjoy breathtaking views of the pitch, Directors' Lounge and newly refurbished Harris Suite.





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CISO + CSO 360

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'EVENTS WITHIN THE EVENT' AT TALK TO THE BOARD 2026



A room that gets cyber marketing

4 November 2026 • Chelsea FC Stamford Bridge, London
www.cyberCMO360Summit.com



CISO360

SHARE & SHAPE WHAT'S NEXT

Powered by:



12:45–14:00



4 November 2026



Chelsea FC
Stamford Bridge



Bring Your
Own Replacement

The Future CISO Working Lunch | Hosted by the CISO 360 Circle

Every CISO was once starting out.

Who will be sitting in your chair in 10 or 15 years?

BYOR creates an informal, welcoming space where the next generation of cyber professionals can meet experienced CISOs, ask the questions they might not normally get the opportunity to ask, hear honest career stories and build connections that could help shape their future.

Future Cyber Leaders: You may be a graduate, apprentice, junior analyst or someone taking your first steps towards a career in cybersecurity leadership. We'll bring together experienced CISOs and aspiring future leaders for open, honest conversations about careers, challenges, opportunities and what it really takes to become a CISO.

HOW BYOR WORKS



Bring someone along

Each CISO is encouraged to invite one early-career cybersecurity professional. It could be someone you work with or know.



Meet the CISO 360 Circle

Guests get to meet and talk with CISOs from different sectors, backgrounds, and career paths.



Ask us anything

What does a CISO actually do? How did you get there? What skills matter most? What would you do differently?



Make new connections

A relaxed conversational format over lunch - gives guests the chance to meet several CISOs and fellow aspiring leaders.



Keep the door open

Stay in touch organically. Formal mentorship is optional, not expected.



CISOs: Bring someone you believe in.

Future CISOs: Bring your questions.

No presentations. No formal commitments.

Just genuine conversations between today's CISOs and tomorrow's security leaders.

www.talktotheboard.com

teampulse@pulseconferences.com

#CISO360



AGENDA AT A GLANCE

4 November 2026 | London | UK

Morning	Panels, Roundtables + CISO-to-CISO Meet Your Mentor-Mentee - Drake Suite
Lunch	Lunch is served - Harrison Suite
Afternoon	Talk to the Board Board Directors' Panel - Drake Suite
Evening	Networking Reception - Directors' Lounge at Chelsea FC

INVESTMENT OPPORTUNITIES

All Participant Places Include:

- ✓ Entry to **8th Talk to the Board: CISO + CSO 360 Conference**
- ✓ Lunch, coffee breaks and refreshments
- ✓ Invitation to join the evening Talk to the Board Reception
- ✓ Post-event presentation materials (subject to speaker opt-out) and output reports

REGISTER DELEGATE PASS

£0

Complimentary code for
Practitioners + Corporate
C-Suite

- ✓ Apply for a **COMPLIMENTARY PASS** - for CISOs, Corporate Security Directors, security practitioners, corporate GRC C-suite.
- ✓ Invitation to join the Security 360 Circle – a rapidly growing and international trusted.
- ✓ Certificate of attendance soft copy provided post-event on request.

REGISTER NETWORKING PASS

£1,995

Network and learn

- ✓ We have ring-fenced a limited number of Networking Passes, designed for executives working as **independent advisors or at provider, vendor, reseller or distributor companies.**
- ✓ Network with participants, to learn and meet new prospective customers and to join the discussions – with a view to sponsorship of a future Pulse conference.

BECOME A SPONSOR

£7,000+

Pricing start from

- ✓ Discussions, **branding, impactful 1-2-1 meetings** and networking with CISOs, CSOs, and security practitioners.
- ✓ **Contact us today to arrange a meeting:**
sponsorship@pulseconferences.com



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270% Overdelivery



Genuine Engagement

We over-achieved again on the number of 1-2-1- meetings we delivered, showcasing the high engagement and interest levels from participants eager for discussions and insights around innovation for resilience.

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CONFERENCES

CISO + CSO 360 events have gained recognition for their engagement opportunities and impactful sessions. Participants leave inspired and armed with peer-tested knowledge and new connections to call.

98%

Average satisfaction rate

99%

Would recommend
the event



Watch video highlights



View testimonials



Report Insights

TALK TO THE BOARD

C — CULTURE
S — STRATEGY
U — UNCERTAINTY & RISK
I — INVESTMENT & INNOVATION
T — TRUST
E — ENTERPRISE RESILIENCE

increasing CISOs joining
2024

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**Ask questions to
enterprise board
directors that
you'd like to ask
your own board.**

**2026 Panel
announced soon!**



Recent Board directors partaking on the Talk to the Board panel have included

- Susan Hooper, Non Executive Director, **Uber**, Non Executive Director, Chair of the Remuneration Committee, ESG Lead, DNED Workforce, **Moonpig**
- Dr Mark Carawan, Board Member and Chair of the Board Audit Committee, **The Bank of London Group**; Board and Chair of the Risk Committee, **Euroclear UK and International**
- Peter Davies, Former CEO, **Air Malta**. CEO, **Airline Management Group**
- Carolyn Brown, CIO, **British Medical Association** and Board Trustee, **Association for Project Management**
- Lorraine Heggessy, Former Controller of **BBC One**
- Josephine Fairley, Co-Founder, **Green & Black's**
- Dame Inga Beale, former CEO, **Lloyd's of London**
- Robert Hannigan, Former Director, **GCHQ**
- Mike Coupe, Fomer CEO, **Sainsbury's**
- Roger Flynn, Former CEO and leader in transformation change, **Virgin**, **British Airways**, **Prudential**
- Rupert Lee-Browne, Group Chief Executive, **Caxton**
- Daniel Bobroff, Founder and CEO, **DUWL**, and Former Co-Founder, **ASOS Ventures**
- Laura Tenison MBE, Former Founder & CEO, **JoJo Maman Bébé**
- Haydn Brooks, CEO & Co-Founder, **Risk Ledger**
- Dr. Alan Knight OBE, Group Director of Sustainability, **Drax**
- Julian Wheatland, former Chair of **SCL Group** and COO and CFO of **Cambridge Analytica**
- John Hutson, Chief Executive, Officer, **JD Wetherspoon plc.**
- Air Marshal Sir Christopher Coville, Senior Defence Advisor, **EMC** and **BT**. Former Chairman, **Westland Helicopters**
- Robin Dargue, Global CIO, **WPP**





Tackling the Burning Questions at 'Talk to the Board'

Cybersecurity and corporate resilience have moved from operational risk to the boardroom. Questions every leadership team should be able to answer before the next disruption, not during it.



"Cybersecurity started to appear as a postscript on the board agenda a few years ago. However, as concern over data breaches and their serious consequences has gained momentum, the priority level has increased. Today it should be top of the agenda, especially for consumer facing omnichannel businesses which rely on consumer confidence and customer data."

Laura Tenison MBE, Founder & Director, Wonderful Escapes. Former Founder & CEO, JoJo Maman Bébé

"I wanted to be part of the Talk to the Board event because I've always been so fascinated by technology, particularly what it brings on the dark side – the dark underbelly of technology being cyber attacks and the cyber risk. Being from the world of insurance, I was hoping to share some of my experience with assessing risk and managing risk because, fundamentally, this is what the CISOs are trying to do. I think they're doing an amazing job, but cybercriminals are always faster and quicker than any of us, so we must stay alert. From this event, I've learnt more about how lonely and vulnerable the CISO feels. I've been a CEO a few times and always felt the CEO took the can for everything. I thought then that people working lower in the organisation wouldn't feel so vulnerable. But I was hearing that from some of the attendees, and as boards, we need to think about how we can be more of a support for them so that they don't feel so lonely and perhaps under threat. If your world is looking at cyber risk and you're a CISO, I would come to this event and get involved because you are sharing and gaining simultaneously."

Dame Inga Beale, Former CEO, Lloyd's of London

"Having a plan prioritising, getting the basics right, not trying to do everything or running off in different directions demands some follow through, both by boards and CISOs. Great to have board and CISO side of the equation together. It shows the maturity of the board-CISO relationship that we're having much better conversations about this now than we were 10 years ago."

Robert Hannigan, Former Director, GCHQ

"A rich discussion with very interesting themes emerging for myself. Both the audience and panel found the event very interesting and informative."

Jeremy Schwartz, Former CEO, The Body Shop, Pandora and Conival plc, Current Chairman Sustainability and Inclusion Practice, Kantar

"I'm pleased to attend Talk to the Board. As somebody who has been on the receiving end of a cybersecurity incident, I know how devastating cyberattacks can be and how they affect the team and the ability to trade. Cybersecurity is a subject that boards should take much more seriously. To be in a room full of engaged people, but perhaps working in organisations that are not yet taking it as seriously as it should be, I hope that listening to us – board members – will give them more ammunition to make themselves heard. I'm pleased that Pulse put these conferences on."

Josephine Fairley, Co-Founder, Green & Black's

"Talk to the Board - a great turnout of fellow CISOs from all industries. The content of the Pulse events is way up there compared to other industry events."

Deborah Saffer, Director Information Security Liberty Specialty Market

"We must stop thinking of CISOs as somehow in this satellite going around the world who are only pointed at when something goes wrong. We need to bring them into the fold. They need to start educating and bringing the rest of the workforce. Clearly, they are suffering from burnout and stress, and that's because they're up against it; they are playing a game of "whack-a-mole". It's time for CISOs to redefine their purpose."

Daniel Bobroff, Former Co-Founder, ASOS Ventures

Creator & Host



Pulse Conferences
Global Security Leadership Community
Connecting minds, securing the future.

Pulse Conferences is an independent, self-owned B2B company that connects professionals in security, cyber, risk, resilience and intelligence through trusted, practitioner-led events worldwide. Our focus is to connect, inform and inspire. We do not sell security products. With hubs in London, Europe, Dubai, Singapore, New York and now Latin America, Pulse creates high-level conferences, roundtables and networking experiences under the Chatham House Rule for CISOs, CSOs and security resilience leaders. Our Four Pulse Pillars: Global Intimacy; Cross-Security Bridge; Practitioner-Led Innovation-Supported; Independent & Authentic Voice