

# Security Culture

## Preparing for the inevitable

Keynote by Kai Roer  
at CISO 360, Barcelona, 6th July 2023





# Praxis Subject Matter Expertise



Kai Roer  
CEO

Globally recognized expert on security culture and security metrics.  
Serial entrepreneur, best-selling author, keynote speaker, and lecturer.

## EXPERIENCE

2023-present

CEO and Co-Founder  
Praxis Security Labs AS

2019-2023

Chief Research Officer  
KnowBe4, Inc

2015-2019

CEO and Founder  
CLTRe AS

1994-2016

Founding Partner  
The Roer Group

## SELECTED PUBLICATIONS

Mannix, Petrič, Eriksen, Paglia, & Roer. (2022, June). Phishing Susceptibility Across Industries. In Augmented Cognition: 16th International Conference, AC 2022, Held as Part of the 24th HCI International Conference, HCII 2022, Virtual Event, June 26–July 1, 2022, Proceedings (pp. 69-79). Cham: Springer International Publishing.

Petrič & Roer, (2022). The impact of formal and informal organizational norms on susceptibility to phishing: Combining survey and field experiment data. Telematics and Informatics, 67, 101766.

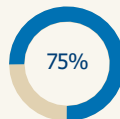
Petrič & Roer & Eriksen, (2021). Security Culture and Credential Sharing How Improved Security Culture Reduces Credential Sharing in Cybersecurity. 10.13140/RG.2.2.17939.50723.



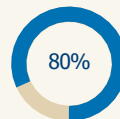
## SPECIAL SKILLS



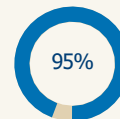
Leadership



Writing



Strategy



Public speaking



Security Culture



# 82%

The root cause of 82% of security breaches is traced to human factors.

The number has been very stable the past years.

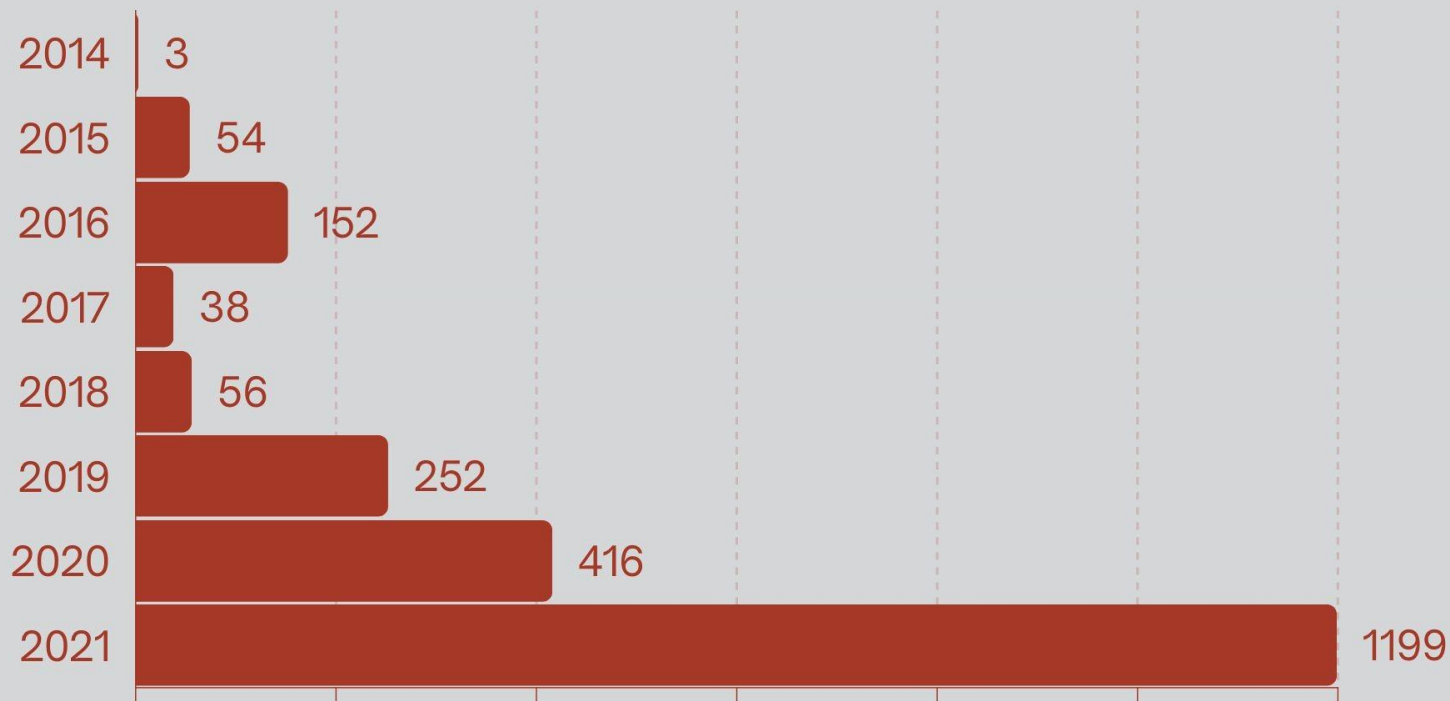


Buy.  
More.  
Tech.

The Praxis Promise: Improve your profit margins, reduce risk and increase security.



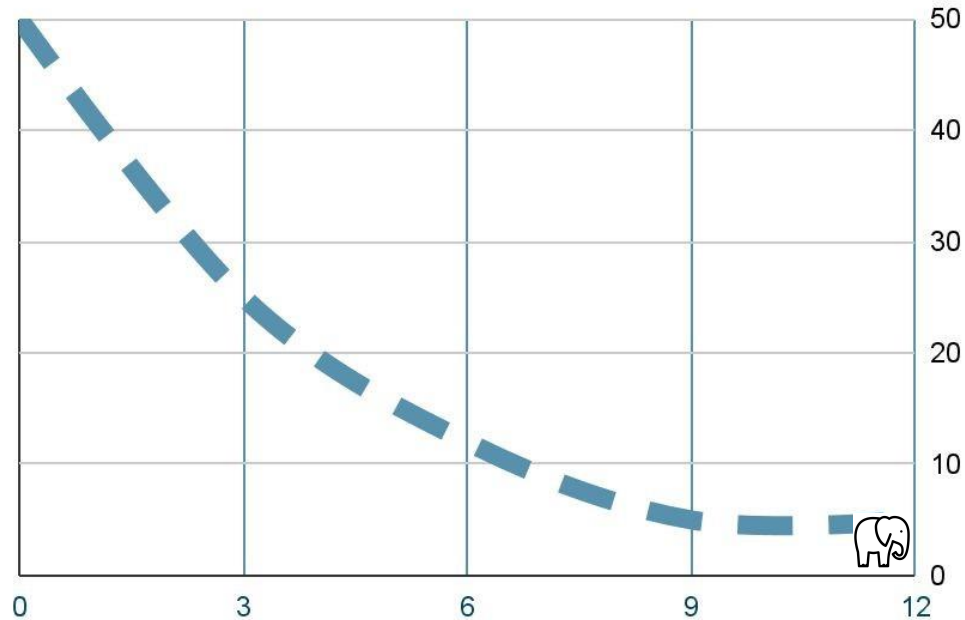
## Ransomware related payments skyrocket, payment amounts (\$m)





# Phishing susceptibility

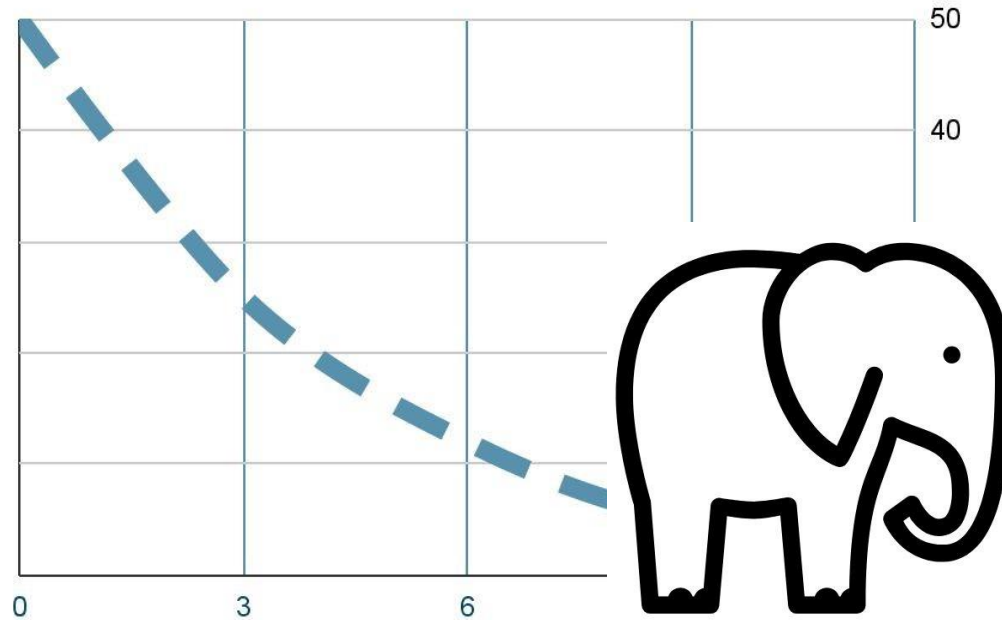
\* If you assess and train employees. Approximated numbers.





# Phishing susceptibility

\* If you assess and train employees. Approximated numbers.





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Tech.

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The definition of **insanity**  
is doing the same thing  
**over and over** again and  
expecting a **different** result.

Albert Einstein / Internet quote



# Protect

The Praxis Promise: Improve your profit margins, reduce risk and increase security.



# The breach is inevitable.

The Praxis Promise: Improve your profit margins, reduce risk and increase security.



# If

The breach is inevitable.  
How do you prepare to survive?



Buy.  
More.  
Tech.

The Praxis Promise: Improve your profit margins, reduce risk and increase security.



People

**Process**

**Technology**



# People Process Technology

The Praxis Promise: Improve your profit margins, reduce risk and increase security.



# Prepare the People

The Praxis Promise: Improve your profit margins, reduce risk and increase security.





Buy.  
More.  
Tech...?

The Praxis Promise: Improve your profit margins, reduce risk and increase security.



# Thank you!

[Kai@praxissecuritylabs.com](mailto:Kai@praxissecuritylabs.com)



# PRAXIS

Security Labs

Reduce risk,  
increase security, and  
improve your profit margins.





# Appendix



ai  
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AI

The Praxis Promise: Improve your profit margins, reduce risk and increase security.



**Why is  
security  
culture  
critical?**

**Poorly** implemented  
security policies make  
employees  
favor **non-compliant**  
behavior

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# Why is security culture critical?

**Inefficient security  
causes decreased  
productivity  
and drives up to  
20% of employees to  
unsecure  
alternatives**



# Why is security culture critical?

Cohesive teams  
are up to 18% **more**  
efficient  
and are **more** likely  
to  
comply with security  
policy

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# Fact

**Reputation loss results in  
increased customer turnover  
and  
increased cost  
of acquiring new customers**

# Start your journey

Contact sales:

[sales@praxissecuritylabs.com](mailto:sales@praxissecuritylabs.com)

<https://praxissecuritylabs.com>





# Praxis Expertice



**Kai Roer**

**CEO**

Industry veteran, author, speaker and serial entrepreneur in cybersecurity. Globally recognized expert on security culture and measuring.



**Thea Mannix, PhD**

**Director of Research**

PhD in neuroscience, and accomplished researcher of human behavior and security culture. Specialist in human factors assessment, analysis and interpretations.



**Jacopo Paglia, PhD**

**Director of Analytics**

PhD in statistics, with extensive experience in data science and machine learning from multiple industries. Specialist in advanced analytics of human factors and behaviors.



**Aimee Laycock**

**Director of Product**

Serial entrepreneur in cybersecurity. Security culture specialist with a focus on assessments and quality delivery of improvement programs.

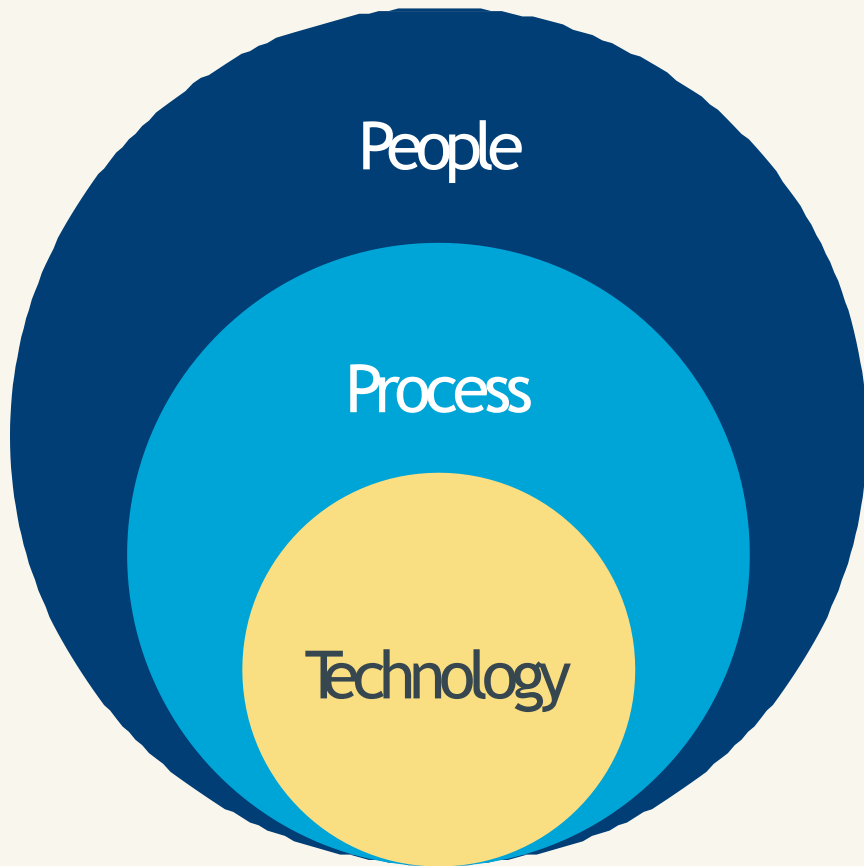


# The Praxis Promise

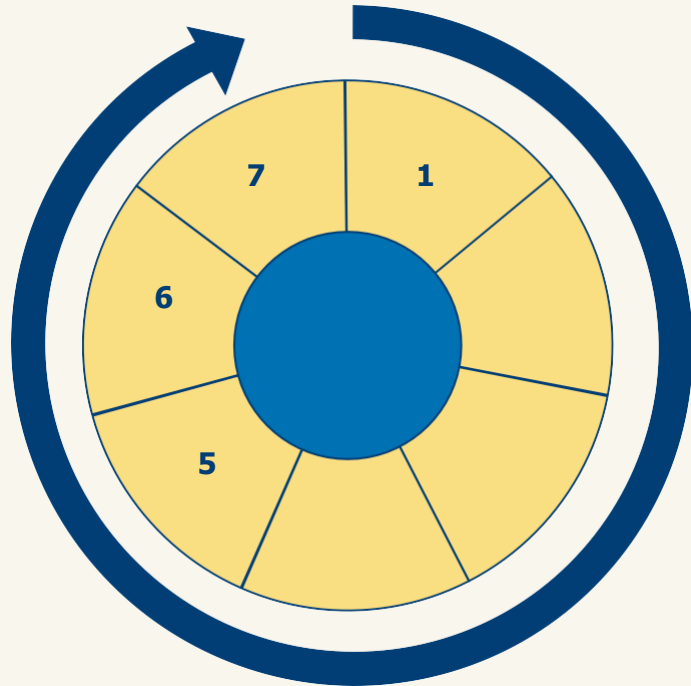
Reduce risk, increase security,  
and improve your profit margins,

Our experts help you to:

- identify **friction** in your processes and technology
- address the **human factors** that are slowing productivity and increasing risk
- Tweak and tune your **People, Process and Technology** to increase security, reduce risk and improve profitability



# The Praxis Process - Detailed



## 1 CREATE BASELINE

Collect & collate data to model the current state of security and culture across your organization to create a baseline evaluation.

## 2 SET GOALS

Define your ideal, future state using SMART goals and your baseline metrics to determine your desired direction; Get consensus on desired direction.

## 3 GAP ANALYSIS

Complete a gap analysis of the current and ideal states and compare the results to your business's objectives, risk assessment and appetite.

## 4 AUDIENCE ANALYSIS

Identify target audiences and their needs via clustering method to attest your findings, and map out the organisational stakeholders.

## 5 DESIGN INTERVENTIONS

Design an interventional program using recommended actions with relevant metrics for tracking its progress; Prepare organization-wide communication plan to set right expectations.

## 6 DEPLOY INTERVENTIONS

Roll-out prepared communications and manage stakeholder expectations; Deploy agreed interventions to target audience(s); Monitor and track progress.

## 7 REPORT PROGRESS

Review current state with updated data; Gather feedback from stakeholders to evaluate perceived success; Report progress and areas for further development.